

Silver Spring's
Platform Aligns
with the Grid Mod
Objectives and
PUC Guidance



Proven multi-application platform with >26M devices operating worldwide.



5th generation IoT platform delivers unparalleled coverage, speed and security



Leverages widely adopted open standards IPv6, 802.15.4 (ZigBee & Wi-SUN)



Future-proof technology provides full backward and forward compatibility.



Full project lifecycle support to accelerate and maximize results and benefits

Customers, Society and Utilities Benefit





CUSTOMERS

- Reduced energy costs and bill impact
- Increased customer satisfaction & empowerment
- Improved reliability



SOCIETAL

- Reduced environmental impact
- Increased economic output
- Increased fairness
- Improved quality of service



UTILITY

- Increased safety for utility workers and customers
- Enhanced visibility into grid conditions
- Improved integration of new generation sources
- More effective rate design
- Reduced planning efforts

Don't Take Our Word for It

Customer Results Speak for themselves



LOWER ELECTRICITY BILLS



\$100M returned to customers annually

AVOIDED POWER OUTAGES

- 9% reduction in outage frequency
- 6.2M customer interruptions avoided since 2012

FLEXIBILITY FOR CUSTOMERS



- 20% reduction in disconnects
- Option to pay prior to disconnection
- Same day re-connection

ENABLING DERS



- 87% reduction in connection costs
- Increased acceptance rate by 17%
- Shortened approval time by 27 weeks

SAVINGS VIA DEMAND RESPONSE



- 155MW reduction in peak demand
- Annual Customer Savings:
 - \$152 per residential customer
 - \$305 per commercial customer

Energy Awareness = Energy Savings



Meta Study: Energy Conservation (Efficiency) from Feedback

Average Household Electricity Savings by Feedback Type

% reduction from average electricity use; 36 pilots represented







ENERGYSAVVY

GRIDIUM





BIDGELY

EXCELERON

Customer specific info and recommendations drive more energy efficiency

Source: American Council for an Energy-Efficient Economy – "Advanced Metering Initiatives and Residential Feedback Programs"

The Network Decision is Critical



Key Criteria in Selecting a Platform That Will Not Leave You Stranded

1. Ubiquitous Coverage

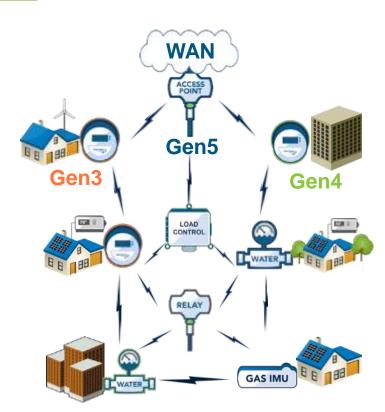
- Architecture matters: robust mesh always superior to point-to-point
- All meshes are not created equal choose the best of breed

2. 100% Backwards and Forwards Compatible

- Technology will advance will your be left behind, or will it seamlessly interoperate with newer releases from your vendor?
- Demand that you will never be forced to rip and replace

3. Connect Anything: No / Minimal Additional Cost

- Your needs will evolve. Will your network platform be an enabler, or a roadblock? Look for the proven ecosystem.
- Choose a network that won't charge you a tax every time you want to use more of the network.





This is Our Core Business

Source end-point devices as a commodity / Partner with the leader focused on Utilities for the Network and Future IoT Applications

	CORE BUSINESS	WHAT THEY WILL ALWAYS PRIORITIZE	WHAT THEY WILL BE LEAST INTERESTED IN DOING
SILVER SPRING	Networking platform for critical infrastructure.	Strategic Partnership with Ability to harness power of the platform for as many apps as possible to maximize business value from the investment.	We are a networking Company. We do not want to be in the device business
CELLULAR	Selling data plans and signing up more subscribers.	Improving Average Revenue Per Subscriber & delivering acceptable consumer experience.	Industrial customers will always come second
METER VENDORS	Meters.	Maximizing meter volume to keep manufacturing plants busy. Plant utilization drives their margin model.	Sharing meter volume with another player, and competition that drives prices lower.
ENTERPRISE ROUTERS	Enterprise routers sold through indirect reselling partners.	Enterprise features and channel partner as your contact point. Indirect sales is key to their selling/margin model.	Forming a direct relationship with utilities to create specific features for the energy network market.

Our Commitment:

Deliver an End-to-End Solution that Stands Up and Stays Up



Streamline Deployment

- Rely upon a proven, pre-integrated, verified, secure, end-to-end solution
- Execute on schedule and on budget



Connect Everyone and Everything

- Penetrate remote and hard-to-hear locations with adaptive meshing
- Reach far and wide with a range of up to 50 miles.



Ensure ROI That Delivers

- Deploy multiple applications on an common platform
- Maintain > 99.9% availability



ONE PLATFORM

PROVEN. CHOSEN. WORLDWIDE.



HIGH PERFORMANCE



RESILIENT AND SECURE



COST EFFECTIVE



FLEXIBLE AND EXTENSIBLE



DURABLE



Appendix

Various Materials and Support

Our Global Footprint





~60M PEOPLE

DAILY RECORDS, OR 255B PER YR









Expanding Global Leadership in 2016 and Beyond



Our continued innovation drives our global success

AWARDS

























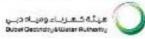




















The Market Leader in Smart Grid Networking



Silver Spring is the leading provider of AMI and distribution automation networks



Note: The recent addition of Entergy increases SSNI's market share by 3%

^{1.} Based on pilot, scale, and full deployment data from the four vendors depicted above plus data from Elster, Aclara, Tantalus, Trilliant, Cooper, and Echelon (i.e. Others)

^{2.} Itron includes SmartSynch, acquired Feb. 2012; Includes Duke Energy (Indiana, Kentucky, Carolinas West, Ohio - C&I)

Standards at Every Level - The Clear Leader



The Deloitte Benchmarking Study emphasized using solutions that incorporate open standards

- First to advocate use of IPv6 for smart grid
- First to drive standards for mesh radios
- Early leader in standards for home networks
- Co-founder of interoperability testing forum
- Unparalleled leader in product choice

















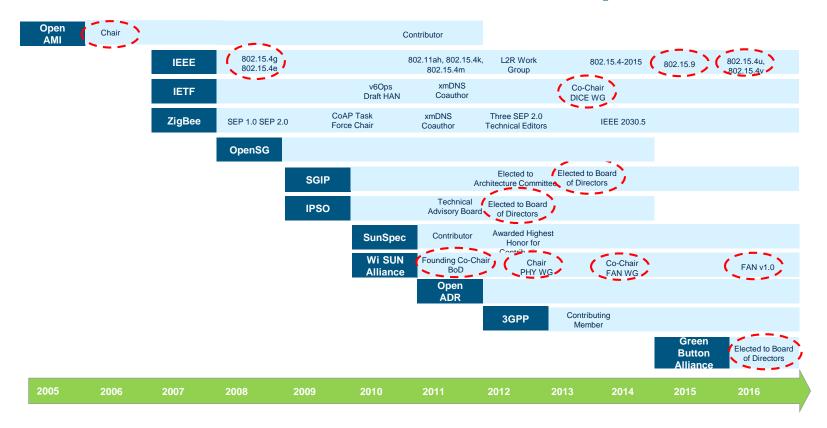


Future Standards

- 802.15.4g / Wi-SUN evolution
- CEA-2045 / USNAP
- Leaf-node protocols
- SEP 2.0 / SunSpec
- CoAP (Constrained Application Protocol)
- blockchain / DLT
- Distributed application standards
- Security standards



Continuous Standards Leadership



Silver Spring Platform

Standards at Every Level





SEP 1.x	Web	EST Services CIM 61968	C12.19/ C12.18	DLMS/ COSEM IEC 62056	M PANA	SNMP RFC 1157	NTP RFC 5905	SSH RFC 4251	DNS RFC 1085	DNP3 IEEE 1815	SunSpec
ZigBee Cluster Libraries	EXI	CoAP/ HTTP RFC2616	TLS/ RFC5246 DTLS RFC6347		5193						
		,		TCP RFC	793/UDP R	FC 768			RPL RFC 6553	ICMP RFC 4443	0
ZigBee Pro IPsec RFC 2401			IPv6 RFC 2460, IPv6 Addressing 4291 IPv4 RFC 791					DSCP RFC 2474			
	72120	WPAN C 4944	PP RFC 1	5.55	1 4G LTE				MODBUS		
802.15.4 MACs IEEE L2R		1007200	GPRS		Satellite	3GPP TF25.913 WIMAX - IEEE			IEEE 802.3	IEEE 802.11	
802.15.4 DSSS		802.15.4 FHSS	2G GPRS	3G		802.16					



















A Tectonic Shift is Underway

The shift to becoming a distribution system operator will cripple many utilities while enabling others to flourish

- "Decisions made now will have profound implications on what we become in the future"
- The market is rapidly changing, challenging the traditional definition of what a utility is.
- Utilities must become distributed, service oriented businesses.
- The IoT revolution will be the single most important technology shift that will enable utilities to evolve to become distribution system operators.



The Network is Fundamental to Enabling this Shift

Becoming the distribution system operator requires real time visibility and control



CONNECT & EMPOWER



OPTIMIZE & SECURE



TRANSFORM

Enhance customer choice

- Connect millions of intelligent devices from the substation to the grid edge
- Support customer, owned, third party, and utility owned assets

Optimize service delivery and drive operational efficiency

- Enable real time grid operations
- Seamlessly Integrate distributed energy resources

Transform your business with innovative applications and services

- Enable real time pricing programs
- Leverage excess capacity to enable IoT and smart city services for partners

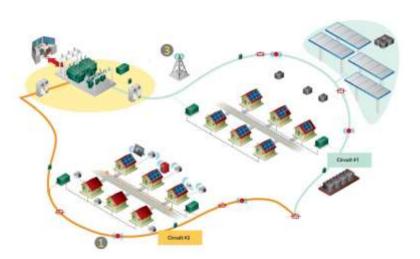
Our Visions are Aligned

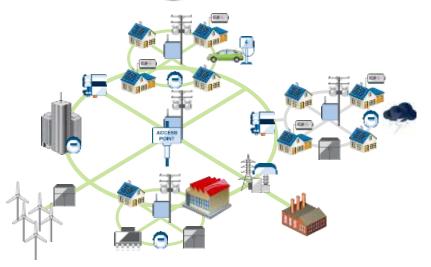








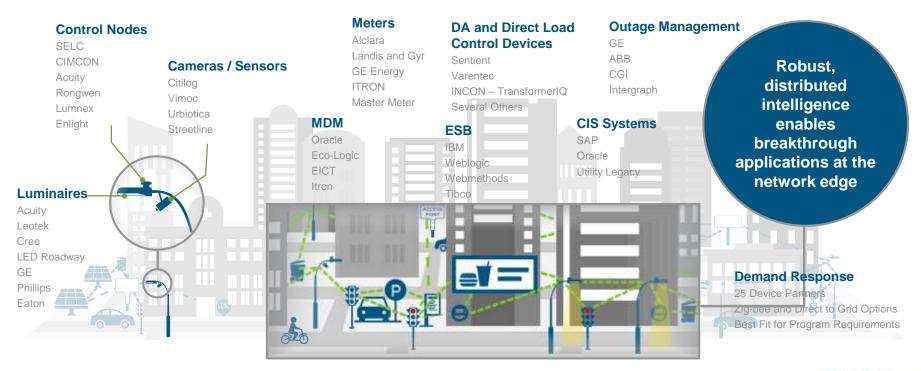




The digital grid will unlock business transformation and customer choice

Technology Agnostic Platform

Enables seamless connections across devices from an expanding Eco-System of





Breaking the Mold

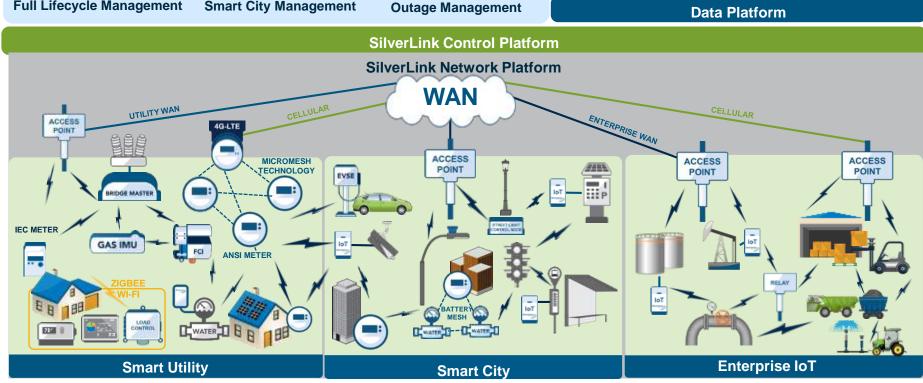
Silver Spring NETWORKS

Initiatives from a few forward thinking utilities

Client	IoT Endpoints	Applications Supported
ComEd	 Electric AMI: 3.9M Distribution Automation: 5.9K Pilot: Street Lights, High Frequency Data, Water AMI, Gas AMI 	Silver Spring lot Platform
Consolidated Edison	 Electric AMI: 3.9M Gas AMI: 1.3M Pilot: Distribution Automation Methane Sensors, Carbon Monoxide Sensors, Street Lights, High Frequency Data 	Silver Spring loT Platform
Florida Power & Light	 Electric AMI: 5.9M Distribution Automation: 25K Street Lights: 503k 	Silver Spring loT Platform

Utilities addressing similar challenges have contracted for more than 8 million Gen5 endpoints.

SilverLink Applications OUTAGE DETECTION SYSTEM Full Lifecycle Management Smart City Management Outage Management



The Right Sequence & Governance

Maximize Investments and Returns



Illustrative Roadmap

Key:

Business Owner

AMI Ops

Distribution

DR

Customer Engagement

New Revenues

Smart Cities / IoT

Foundational

- Network & Meter Deployment
- Network & Meter Operations (GIS, Performance Monitoring)
- Meter Temperature & Battery Monitoring
- Security Information & Event Management (SIEM)
- Technical & Non Technical Losses (RevPro)

Grid Management

- Outage Management, Reporting, & Prediction
- Voltage Optimization
- Distributed Generation Monitoring
- Asset Management (Loading, Failure Analysis)
- Load Monitoring & Forecasting
- Veg. Mgmt. & Switching routines
- Phase Validation & Power Factor Analysis
- Remote Power Quality Audits

Green Button Connect

- Customer Real Time & Granular Data Access
- Load Disagg (Internal & Customer Facing)
- Load Control Programs & DR Telemetry
- Energy Audits (Remote & Onsite)
- C&I Performance & Benchmarking
- EV Charging
- · VPP, RTP, Peak Time Programs

- Streetlights & Water Networking
- Milli Technology Applications
 - Methane Detection
 - Stray Voltage Detection and Reporting
 - Arc Fault Detection and Reporting
 - Corrosion Potential Detection
- Next Gen Security (Device Level Access)
- Distributed/Grid Edge Computing

Quantifying, Prioritizing and Proving Use Case Value

For Illustrative Purposes (only)





Thank You!